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Executive Registry
71-1787

NATIONAL INDICATIONS CENTER

NIC No. 71-1457

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Pentagon

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8 April 1971

MEMORANDUM FOR : EXECUTIVE SECRETARY, USIB

SUBJECT : Security Clearances of USIB Committee Members

REFERENCE : USIB-AM-71/1, 7 April 1971

1. The general clearance status of those individuals normally attending the meetings of the Watch Committee is TS, SI, and T/K as stated in the reference. This clearance status is a requirement for all those on the approved roster for attending meetings, including the observers.

2. The Director, NIC, is informed when an exception is necessary and an individual will be present who does not have the requisite clearance status. The Watch Committee Chairman is thus able to declare a restricted session whenever the discussion would be inhibited by their presence.

3. The status of clearances of principal representatives from each department and agency has not precluded discussion of pertinent information nor has it inhibited the Watch Committee's performance of its mission.

/s/

[Signature Line]

Director

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COPY FOR: EA/DDCI

USIB

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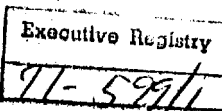
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TO: EA/D DCI		
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FORM NO. 241
1 FEB 55

REPLACES FORM 36-8
WHICH MAY BE USED.

(47)



3 February 1971

MEMORANDUM FOR : Executive Director-Comptroller

SUBJECT : Proposal for [redacted]
Assistant Executive Secretary, USIB
and Executive Secretary, SIGINT
Committee, to Become a CIA Employee

25X1

1. This memorandum submits a recommendation for your approval in paragraph 7 below.

2. [redacted] on assignment from NSA to the USIB Secretariat, O/DCI, (as of 2 December 1969), has been serving as an Assistant Executive Secretary of the USIB for SIGINT matters and as the Executive Secretary of the SIGINT Committee. In view of my forthcoming retirement as Executive Secretary, USIB, it is the view of [redacted] Bronson Tweedy, and myself, that the Agency would be well advised to secure the services of [redacted] on a permanent basis.

25X1

3. Our view on this matter stems from the following:

(a) [redacted] in serving as indicated above, has performed in an outstanding manner.

(b) His knowledge of SIGINT by virtue of his long and varied experience in the Naval Security Group and NSA has brought to these jobs an important background of substantial and unique benefit to the Agency.

(c) He would lend valuable continuity to the general functioning of the USIB Secretariat.

USIB

25X1

(d) He has demonstrated unusual skill in managing and furthering the extremely sensitive and important inter-agency relationships in the SIGINT field. Due in no small measure to his energy, the SIGINT Committee has been able to achieve a level of performance hitherto not achieved in its history. To give some idea, albeit a statistic, the SIGINT Committee has met sixty times in the 14-month period of his tenure, as against forty-one meetings in the previous three years.

25X1
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25X1
4. It is the view of [] and myself, the two officers whom he directly assists, that [] abilities are precisely the kind needed to strengthen both the work of the Board and the SIGINT Committee. [] and I consider that [] is one of the most effective Executive Secretaries of a Committee we have seen. 25X1

25X1
5. [] experience in assisting me in the work of the Board for over a year has provided him with a solid background of familiarity with Board policies and procedures which, particularly in the important field of SIGINT, will represent a valuable and essential capability in the Secretariat to support the DCI as Chairman of USIB, whomever he appoints as my successor.

25X1
6. This memorandum was prepared with the assistance and concurrence of [] and has the concurrence and support of Bronson Tweedy.

7. It is recommended that:

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(a) You request the Office of Personnel to make arrangements for [] to enter service with CIA, and arrange with [] for his resignation from the U. S. Navy. 25X1

(b) Following consultation with NSA, [redacted]
continue in his position on the USIB Secretariat after
entering on duty with CIA.

[redacted]
Executive Secretary, USIB

*APPROVED:

[redacted]
L. K. White
Executive Director-Comptroller

1 Mar 71
Date

* It is my understanding that [redacted] will EOD at the GS-14 level. He was, however, assigned to a GS-15 job.

It is also understood that Bureau
Trudy will make appropriate
and necessary arrangements with
NSA.

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TO	NAME AND ADDRESS	DATE	INITIALS
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Remarks:

what is the specific
proposal you wish
to make Re ?

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Executive Director		1 FEB 1971
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FORM NO.
1-67

237

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UNITED STATES INTELLIGENCE BOARD

OFFICE OF THE CHAIRMAN

21 JAN 1971

MEMORANDUM FOR: Chairman, Joint Chiefs of Staff

SUBJECT : US Position Paper for MC 161/71

1. The Director, Defense Intelligence Agency, will provide you with copies of a draft US Position Paper which the United States Intelligence Board has accepted as suitable for use in preparing the following sections of MC 161/71:

Part I	Sections 3 and 5
Part II	Section 4
Part III	Sections 1 and 4
Annex	Section 5

2. In accepting this draft Position Paper, the USIB has determined that it is releasable to NATO.

/s/ Richard Helms

**Richard Helms
Chairman**

cc: The Director, DIA

BNE: []:mc

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1 - Gen. Emrick

1 - Development File

1 - USIB Secretariat

1 - ONE Chron

1 - []

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71-40611

20 January 1971

MEMORANDUM FOR THE DIRECTOR

SUBJECT: First US Position Paper for MC 161/71

REFERENCE: DIA S-2,000/DE-X, 18 January 1971

1. The reference is the basic draft for those sections of MC 161/71 for which the US has drafting responsibility. In accordance with the Agreed Procedures, it was prepared by DIA and reviewed and amended by the Board of National Estimates and USIB representatives. The Board recommended USIB acceptance of the present draft as consonant with the relevant NIE's.

2. The members of USIB have now accepted this draft Position Paper, by telephone to the USIB Secretariat. Accordingly, we recommend that you sign and dispatch the attached memorandum to the Chairman, JCS, through the USIB Secretariat.

FOR THE BOARD OF NATIONAL ESTIMATES:

ABBOT SMITH
Chairman

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Executive Registry
70-5687

07 17 November 1970
11/19/70
SI VON

MEMORANDUM FOR CHAIRMAN, USIB

SUBJECT : Semi-Annual Review of Security
Clearances of USIB Committee Members

REFERENCE : Memorandum for Chairman, USIB, from
Executive Secretary, 11 April 1967

1. Pursuant to the reference memorandum as approved by you the seventh semi-annual review of the clearance status of USIB committee members has been completed by each of the Committee Chairmen at my request. All of the Committee Chairmen have reported that at the present time their committee members have the necessary clearances to perform the mission of their respective committees.

2. A similar review will be conducted again in April 1970.

Signed

[Redacted Signature]

Executive Secretary, USIB

25X1

cc: DDCI
Ex. Dir. -Compt.
BSO and TSO/CIA

USIB

[Redacted Box]

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Executive Registry

70-4602

DEPARTMENT OF THE ARMY
Office of the Ass't Chief of Staff
for Intelligence

Washington, D. C. 20310

05 MAR 71 S 932

28 AUG 1970

ACSI-IS

MEMORANDUM FOR: CHAIRMAN, UNITED STATES INTELLIGENCE BOARD

SUBJECT: Coordination of Military Estimates (U)

(C) In response to your memorandum of 10 August 1970, I wish to assure you that my views closely coincide with yours as concerns the need for the expeditious processing of the principal estimates -- 11-8, 11-3 and 11-14. I welcome the opportunity to provide a senior officer to meet with the Board of National Estimates for this year's series of Soviet estimates. This senior officer will also guide my working representatives during the course of the preparation and coordination sessions, and attend these sessions when deemed appropriate or necessary. In order that my representatives speak authoritatively, I have taken action to ensure the closest possible coordination with me during the preparation and development of these estimates.

Signed

J. A. McCHRISTIAN
Major General, GS
ACofS for Intelligence

(EXECUTIVE SECRETARY)

USIB



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DEFENSE INTELLIGENCE AGENCY

WASHINGTON, D.C. 20301

Executive Registry

70 - 4548

C-193/DR

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26 AUG 1970

MEMORANDUM FOR THE CHAIRMAN, UNITED STATES INTELLIGENCE BOARD

SUBJECT: Coordination of Military Estimates (U)

1. I share your concern about the difficulties likely to be encountered in the preparation of the forthcoming series of Soviet military estimates and welcome your suggestion regarding the character and level of DIA representation in the preparation of these papers. I appreciate the opportunity to provide a senior colleague to meet with the Board of Estimates during the preparation of the major Soviet Estimates.

2. For this year's series, my representative to the Board's meetings on the initial drafts will be [REDACTED]. He will attend meetings of the Board and guide my representatives in the course of the coordination meetings, attending these as may prove necessary or desirable. In this connection, may I suggest you consider assigning drafting responsibilities to DIA for the next series of military estimates? It could facilitate their earlier preparation and more fully utilize the talents of our respective staffs.

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(Sgd) D. V. Bennett

D. V. BENNETT
Lieutenant General, USA
Director

ENC 51 11-02-70 10:10

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intervals; not

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NATIONAL SECURITY AGENCY
FORT GEORGE G. MEADE, MARYLAND 20755

Executive Registry
70-4251/3

Serial: N 0876
26 AUG 1970

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MEMORANDUM FOR THE CHAIRMAN, UNITED STATES INTELLIGENCE BOARD

SUBJECT: Coordination of Estimates (U)

In response to your request I have designated very senior people in whom I have much confidence to represent NSA in the discussions of NIE's 11-8, 11-3, and 11-14. I also intend to keep up with the progress of the discussions to resolve as many difficulties as we can early in the proceedings.

Signed

NOEL GAYLER
Vice Admiral, U. S. Navy
Director

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DEPARTMENT OF THE NAVY
OFFICE OF THE CHIEF OF NAVAL OPERATIONS
WASHINGTON, D.C. 20350

IN REPLY REFER TO
OP-092F1D2:prl
Ser: 0066-F1

20 AUG 1970

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MEMORANDUM FOR THE CHAIRMAN, UNITED STATES INTELLIGENCE BOARD

Executive Registry
70-4251/2

Subj: Coordination of Military Estimates

1. In response to your memorandum of 10 August 1970 concerning coordination of military estimates, I want to assure you that our objectives coincide with yours in expediting the coordination process. I will appoint as my action officers those few available who work daily in the subject areas and who are I feel the best qualified representatives available. They will have my full confidence and authority to act for me in processing the estimates. In keeping with the spirit of your memorandum I am establishing a procedure whereby my action officer will present his recommended changes to each draft estimate to me before attending a meeting. I will personally clear those items I deem of major importance and direct that other points not be pursued beyond inviting the attention of the presiding board members to them. By the same token, I will impress upon my action officers that discussion on other items that develop should be kept to an absolute minimum. If the estimate should develop an unforeseen area of possible dissent, the action officer will keep his discussion short and return to me for guidance. Close coordination between principal and action officer should enable us to identify and iron out most problems prior to the meeting of USIB.

F. J. HARLFINGER, II
ASSISTANT CHIEF OF NAVAL OPERATIONS
(INTELLIGENCE)

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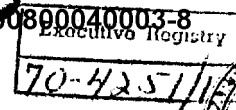
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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON, D.C.



18 AUG 1970

REPLY TO
ATTN OF

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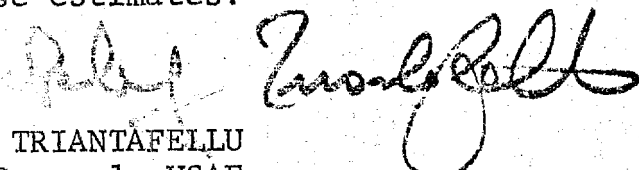
SUBJECT

Coordination of Military Estimates (U)

Mr. Richard Helms
Chairman, United States
Intelligence Board
7D60, CIA Headquarters

1. (U) Reference United States Intelligence Board, Office of the Chairman, Memorandum, dated 10 August 1970, subject as above.

2. (C) I am most interested in associating myself with your effort to proceed more expeditiously in producing more meaningful military estimates. My present action officers for these estimates have my full confidence and authority to act in the manner described in your memorandum referenced above. In each case, this action officer will be the most knowledgeable officer available to me for processing the estimate. He will be in the best position to present to the Board of Estimates the needed facts, analyses, and arguments for the text and for any dissenting views. To assure that these action officers speak authoritatively for me, as requested in your memorandum, the necessary steps are being taken to provide for the closest possible coordination with me by the action officer during each step in the development of these estimates.


ROCKLY TRIANTAFELLU
Major General, USAF
Assistant Chief of Staff,
Intelligence

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UNITED STATES INTELLIGENCE BOARD

Executive Registry

70 4251

OFFICE OF THE CHAIRMAN

10 AUG 1970

MEMORANDUM FOR: Dr. Ray S. Cline
Director of Intelligence and Research

SUBJECT : Coordination of Military Estimates

1. Late last year, as you know, I asked the principal users of the annual military estimates to tell me how these papers could be made more useful to them. The replies indicated a desire that the estimates contain a good deal more material than they previously have done. In particular, a fuller exploration of areas of uncertainty is wanted, and a more extensive setting forth of the facts, analysis, and argument supporting both the major conclusions and the major dissents. Dr. Kissinger wishes that in these military papers the dissents, together with supporting argument, be put in the text rather than in footnotes. We are also urged to present alternative interpretations and differing views even though such differences may not represent formal dissents.

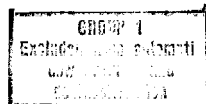
2. We are experimenting with methods of meeting these requests. Each of the three principal estimates - NIE's II-8, II-3, and II-4 - will differ somewhat from the others in format, as for instance in the division of material between text and annexes. It is clear, however, that all three will be much more voluminous than before, and a good deal more complicated. To incorporate dissents into the text, for example, may involve difficulties not wholly foreseeable.

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3. To coordinate these estimates within any reasonable time we shall have to move more rapidly, page by page, than has been usual in the past. We shall also be dealing with problems of presentation unlike those previously encountered. Accordingly, I would ask you to designate one of your most senior colleagues to meet with the Board of Estimates on these papers. It seems essential that he be one who will feel able to pass quickly over minor matters in order to have time for major ones, and who can as far as possible speak authoritatively for you, especially in formulating any parts of the text where you may wish to express an alternative or dissenting view. Unless we can have agency representation at this level, I fear that coordination will not be accomplished without inordinate and harmful delay. In view of the length, complexity, and importance of these papers, I also hope that all USIB members will find it possible to keep personally informed of the text as it develops during coordination, so that we may not be faced with extreme difficulties at the last moment before the USIB meeting.

/s/ Richard Helms

Richard Helms
Chairman

Identical memos to: Lt. Gen. Donald V. Bennett, Director DIA
VAdm Noel Gayler, Director NSA
Maj. Gen. Joseph A. McChristian, Army
RAdm Frederick J. Harlfinger II, Navy
Maj. Gen. Rockly Triantafellu, Air Force

BNE:AESmith:mks (10 Aug 70)

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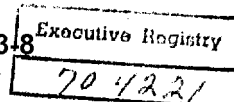
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4 August 1970

MEMORANDUM FOR : Colonel White

SUBJECT : Need for Temporary Assistance in the
USIB Secretariat

1. In order to accommodate a Fiscal Year 1972 staff personnel reduction for the O/DCI, you approved a staff personnel decrease of one for the USIB Secretariat to be made prior to the end of Fiscal Year 1971. It was originally planned to eliminate the Information Control position occupied by [redacted] when he retired on 31 December 1970.

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2. There have been two unanticipated personnel changes in the USIB/S since the reduction was approved:

a. [redacted] decided to retire on 31 July 1970 instead of 31 December.

b. [redacted] retired 31 May 1970 under disability.

[redacted] who had been the second information control assistant under [redacted] has been transferred to [redacted] position (Intelligence Assistant position). An OCI information control clerk, [redacted], joined USIB/S in the vacant information control position just a few days prior to [redacted] retirement.

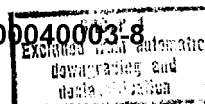
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3. While these unexpected changes leave USIB/S with only one relatively inexperienced information control assistant on a full-time basis, the workload of documents to be assembled and processed for secure and prompt dissemination to all Board agencies has increased from about 82,000 in CY 1968 to 98,000 in CY 1969 and is running at an annual rate of over 100,000 during the first six months of CY 1970. The total number of pages in these documents has shown a comparable increase.

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4. In order to assure that the USIB is provided with satisfactory service in handling its sensitive documents, I would like to fill the vacant position resulting from [] early retirement by temporary assignment of a new Agency employee. I would plan that this person assist [] until he gains more experience and knowledge on the job, and that this person be reassigned prior to 30 June 1971.

[]
Executive Secretary, USIB

25X1
Approve:

[]
L. K. WHITE
Executive Director-Comptroller

7 Aug 70
Date

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UNITED STATES INTELLIGENCE BOARD

OFFICE OF THE CHAIRMAN

8 MAY 1970

MEMORANDUM FOR THE CHAIRMAN, JOINT CHIEFS OF STAFF

SUBJECT: Draft NATO Military Committee Estimates of Soviet Bloc Strength and Capabilities (MC 161/70) and of Soviet Bloc Penetration of the Middle East and North Africa (MC 255/70)

1. In accordance with the "Agreed Procedures," the United States Intelligence Board has reviewed the draft estimates on the above subjects prepared by an Ad Hoc Intelligence Working Group under the direction of the NATO Military Committee.

2. The United States Intelligence Board accepts these estimates as suitable for use in NATO planning and recommends that the Joint Chiefs of Staff authorize the US Representative on the Military Committee to approve them for such use.

R. E. Cushman, Jr.

R. E. Cushman, Jr.
Lieutenant General, USMC
Acting Chairman

cc: Director, DIA

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Executive Registry

70-1240

11 MAR 1970

MEMORANDUM FOR: Deputy Director of Central Intelligence

**SUBJECT : Guidance to CIA Members of USIB
Committees on Coordination of CIA
Positions**

1. After reviewing the general procedures being followed by CIA members of USIB Committees and Sub-committees in the development of positions on USIB Committee reports, I believe that a memorandum from you to the CIA members would be useful to clarify coordination requirements and responsibilities.

2. The purpose of the attached memorandum is to remind the CIA members of USIB Committees of the need for representing the interests of all CIA components and obtaining the opinions of pertinent Agency officials as CIA positions on USIB committee reports are developed. As noted in the memo, rigid ground rules cannot be established to cover all cases, and the matter of when and with whom to effect coordination in each case rests in the judgment of the pertinent CIA member. It also establishes that the CIA position on final committee papers must be fully coordinated at Directorate levels before being referred to the USIB, and explains the procedures for handling this.

3. I believe that the attached memorandum will serve the purpose, and recommend that you sign it.

R. J. SMITH

Deputy Director for Intelligence

Attachment

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ODDI: cp (10 Mar 70)

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70-1240/1

12 MAR 1970

MEMORANDUM FOR: CIA Members of USIB Committees

SUBJECT : Coordination of CIA Positions on
USIB Committee Reports

1. CIA members of USIB committees and subcommittees are responsible for representing the interests of all CIA components and for ensuring that the authoritative views of pertinent Agency officials are sought and considered as Agency positions are developed. CIA members of respective committees and subcommittees usually are from an Agency component having primary interest and responsibility in the committee's area of concern. In many instances Agency participation in routine committee business requires only that the CIA member consult informally with his working-level colleagues.

2. There are other instances, however, when early in the process the CIA member should seek wider and more formal coordination and senior-level concurrences in his positions on draft committee and subcommittee papers. CIA members should consider each item of committee and subcommittee business in terms of the advantages of or necessity for formal coordination with the CIA Deputy Directors, the CIA SIGINT Officer, CIA members of other USIB committees, or other Agency officials who have some stake in the topic under consideration. Obviously, rigid ground rules cannot be established to cover all cases, and the matter of when and with whom to effect coordination in each case rests in the judgment of the pertinent CIA members of the USIB committee structure.

3. In all cases, the CIA position on final committee papers must be fully coordinated at Directorate levels before being referred to the USIB. The facts of coordination and concurrence or non-concurrence must be stated in all briefing notes to me. Briefing notes are desired on all papers which are scheduled as agenda items for Board discussion and on other items that are controversial or complex. All briefing notes must be forwarded to me through the Deputy Director for Intelligence, who is responsible, by regulation, for developing a coordinated CIA position on USIB matters for the CIA member of the Board.

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25X1 4. The CIA members of USIB committees should notify CIA subcommittee members of these instructions. If you have questions on the instructions, please seek the advice of my USIB support officer, [] of the Executive Staff, DDI, on [].

25X1

R. E. Cushman, Jr.
R. E. Cushman, Jr.
Lieutenant General, USMC
CIA Member, USIB

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1 - CIA Member, IPC
1 - CIA Member, IDC
1 - CIA Member, JAEIC
1 - CIA Member, NIS Committee
1 - CIA Member, SIC
1 - CIA Member, Security Committee
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1 - CIA Member, TSC Committee
1 - CIA Member, Watch Committee
1 - DDCI
1 - Executive Director-Comptroller
1 - Executive Registry ←
1 - DDP
1 - DDS&T
1 - DDS
2 - DDI/IRS

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<p>Remarks:</p> <p>The attached memorandum from the Director, Defense Intelligence Agency, is forwarded herewith for JAEIC comment and recommendation to the USIB.</p> <p>cc: EA/DCI <i>AL</i></p>			
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